

Mr Peter McNaney  
Chief Executive  
Belfast City Council  
City Hall  
BELFAST  
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Chief Executive's Office		
Date	8/6/11	
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07 June 2011

Dear Peter,

I write further to the Ulster Orchestra Society (UOS) Board's (hereinafter the Board) discussions and decisions and individual discussions I have had with *Representatives* in respect of the Board's corporate governance.

There are currently nine *Non-Executive Directors* on the UOS Board.

Five further *Non-Executive Directors* are *Representative Members*. They are

- a *Player's Representative*;
- a *BBC Representative*;
- a *Belfast City Council Representative*;
- a *Northern Ireland Local Government Association Representative*; and
- a *Friends of the Ulster Orchestra Representative*.
- In addition, the *Representative* of the Arts Council of Northern Ireland attends as an *Assessor*.

Having taken advice towards the ends of good and better governance, the Board has decided

- to change the status of the one *Assessor* and the five *Representatives* to that of *Observers*;
- to move sooner rather than later from a Board of nine to a Board of seven *Non-Executive Directors*, including the Chairman; and
- as Board vacancies arise, to seek to appoint persons who will bring different areas of expertise – for example, following the June Board Meeting, the Board will be announcing the appointment of three persons with specialist knowledge of finance, human resource management and raising money respectively – and at the same time recognising the need for gender identity and geographical balance.

The Board is deeply appreciative of the continuing support it receives from BCC and of the role that your *Representative* has played over the years. It is the Board's firm intention that the *BCC Representative* continues this work in the *Observer* capacity in the future.

Yours sincerely,



**Professor Sir Desmond Rea OBE**  
Chairman

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DETAILS

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**Ian Wilson**  
Associate Composer  
**Sir James Galway**  
Artist Laureate

Ulster Orchestra is registered as Ulster Orchestra Society Ltd.